

**Capital Programme 2022/23**

**Appendix 3**

Project Title	Revised Budget	Outturn	Budget Variance	Outturn variance split			Over/ Underspend after			Reason for variance
				Grant Funding/CiL / S106	Harrow Borrowing	Slippage to 23/24	Underspend after Slippage	Grant Funding/CiL / S106	Harrow Borrowing	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>Resources:</b>										
Devolved IT Applications	3,464	945	(2,519)	0	(2,519)	(2,519)	0	0	0	Planned spend in 2023/24, the capital scheme was reprofiled to be spent in 2023/24. The project go live will be in 2023/24.
Digital Improvements Programme	1,178	144	(1,034)	0	(1,034)	(1,034)	0	0	0	Planned spend in 2023/24, the capital schemes included within this allocations are reprofiled to be spent in 2023/24. The project go live will be in 2023/24.
Enterprise Resource Planning System	922	919	(3)	0	(3)	(3)	0	0	0	Project delivered
Enterprise Resources Planning TT	762	278	(484)	0	(484)	(484)	0	0	0	Planned spend in 2023/24, the capital scheme was reprofiled to be spent in 2023/24. The project go live will be in 2023/24.
Ongoing ICT Refresh and Enhancements	3,555	1,354	(2,200)		(2,200)	(2,200)	0	0	0	Planned spend in 2023/24, the capital scheme was reprofiled to be spent in 2023/24 and there is a commitment (PO 6500256216) towards the implementation of the next phase of Civica Digital 360 system upgrade , Azure, Lan Hardware part 2 and Hybrid committe meetings system.
Other Schemes (Council wide)	2,249	0	(2,249)	0	(2,249)	(2,249)	0	0	0	A report was approved by cabinet on 20th April 2023 which sets out a requirement to spend circa £1.7m on Critical Works to Sancroft Care Home. The report set out that this would be funded from the existing Capital Programme from the 'Council Wide Schemes.' Therefore, the full £2.2 m will be carried forward budget from 2022/23 to meet these costs of £1.7m at Sancroft with the remainder being carried forward to retain a council wide capital allocation.
<b>Total Resources Directorate</b>	<b>12,129</b>	<b>3,641</b>	<b>(8,488)</b>	<b>0</b>	<b>(8,488)</b>	<b>(8,488)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>People's Directorate:</b>										
<b>Adults:</b>										
Assistive Technology	270	0	(270)	0	(270)	(270)	0	0	0	Slippage as will be required going forward under the New Operating model in Adults which will create new pathways were investment in technology will be required
In-House Residential	88	(2)	(89)	0	(89)	(87)	(2)	0	(2)	Underspend caused due to transfer of some expenditure (Vaughan Party wall ) from capital to revenue
<b>Total Adults</b>	<b>358</b>	<b>(2)</b>	<b>(359)</b>	<b>0</b>	<b>(359)</b>	<b>(357)</b>	<b>(2)</b>	<b>0</b>	<b>(2)</b>	
<b>Public Health:</b>										
Healthy Pupil Capital Fund	7	6	(1)	(1)	0	(1)	0	0	0	Slippage as the consequences of not carrying over means that schools will not have benefited from all the grant. We will use the funding for supplies for physical activity in schools.
<b>Total Public Health</b>	<b>7</b>	<b>6</b>	<b>(1)</b>	<b>(1)</b>	<b>0</b>	<b>(1)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

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	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>Schools:</b>										
Additional Basic Need Funding	14,974	0	(14,974)	(14,974)	0	(14,974)	0	0	0	Current projections for mainstream school places indicate there is not a requirement for permanent expansion at this stage
Bulge Classes	552	0	(552)	(552)	0	(552)	0	0	0	There are no current bulge class requirements but may be needed in 2023-24
Childrens IT Development	135	0	(135)	0	(135)	(129)	(6)	0	(6)	Funding slipped to future years to support service redesign
Childrens Services Buildings Programme Works	2	1	(1)	0	(1)	0	(1)	0	(1)	Building works completed
Devolved Formula Non VA Schools	53	0	(53)	(53)	0	(53)	0	0	0	Funding to be passported to schools
School Amalgamation	285	242	(43)	(43)	0	(43)	0	0	0	Project underway due for completion Summer 2023
Schools Capital Maintenance	7,240	2,500	(4,741)	(4,741)	0	(4,741)	0	0	0	Rolling programme of maintenance
Schools Expansion Programme - Phase 2	23	0	(23)	(23)	0	(23)	0	0	0	Ringfenced grant funding slipped to future years
SEN Expansion	5,286	518	(4,768)	(4,768)	0	(4,768)	0	0	0	Majority of funding is committed, projects underway and due for completion Summer 2023
<b>Total Schools</b>	<b>28,552</b>	<b>3,261</b>	<b>(25,290)</b>	<b>(25,154)</b>	<b>(136)</b>	<b>(25,283)</b>	<b>(7)</b>	<b>0</b>	<b>(7)</b>	
<b>Total People's Directorate</b>	<b>28,915</b>	<b>3,265</b>	<b>(25,650)</b>	<b>(25,155)</b>	<b>(495)</b>	<b>(25,641)</b>	<b>(9)</b>	<b>0</b>	<b>(9)</b>	
<b>Place Directorate:</b>										
<b>Environment:</b>										
CA Site Infrastructure	153	0	(153)	0	(153)	(153)	0	0	0	CCTV cameras installation at the site underway. The remaining budget to be carried forward to fund H&S related works.
Carbon Offset Fund	40	0	(40)	(40)	0	(40)	0	0	0	Solar PV installation at Grimsdyle School underway. The remaining budget to be carried forward to fund further energy efficiency projects
CCTV cameras and equipment at the depot	50	45	(5)	0	(5)	(5)	0	0	0	The remaining budget to be carried forward to fund additional CCTV cameras as part of corporate flagship actions.
CCTV Infrastructure	1,243	866	(376)	0	(376)	(376)	0	0	0	The remaining budget to be carried forward to complete the CCTV room fit out and to fund additional CCTV cameras.
Climate Emergency - Energy emissions reduction measures	250	0	(250)	(250)	0	(250)	0	0	0	A number of solar PV installation projects at corporate buildings are underway. The remaining budget to be carried forward to fund further energy efficiency projects.
Depot Redevelopment	3,439	1,117	(2,322)	0	(2,322)	(2,322)	0	0	0	The remaining budget to be carried forward to fund external works (pending the completion of design and options) and other outstanding commitments.
Flood Defence & Highways Drainage	597	453	(144)	(144)	0	(144)	0	0	0	Delay in Environment Agency approval of partnership funding, the remaining budget will be committed in 2023/24 as the project is now ready for delivery construction phase
Highway Improvement Programme	7,566	1,115	(6,452)	0	(6,452)	(6,452)	0	0	0	Budget committed for the delivery of highway schemes following the approval of Highways Investment Strategy
Litter Bin Project	18	18	0	0	0	0	0	0	0	
Parking Management Programme	445	318	(127)	0	(127)	(127)	0	0	0	Works are on-going following schemes approval at TARSAP
Parks Infrastructure	821	201	(620)	0	(620)	(614)	(6)	0	(6)	A programme of works was drawn up in late 2022, delivery is scheduled for 23/24

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	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Parks Playground Improvement	46	0	(46)	(46)	0	(46)	0	0	0	Works included in the Parks Infrastructure programme, including improvement works at Green Flag parks
Public Sector Decarbonisation Scheme	2,058	1,533	(525)	(275)	(250)	(525)	0	0	0	Energy efficiency projects underway, scheduled to be completed in 2023/24
Street Lighting Improvement Programme	2,199	735	(1,464)	0	(1,464)	(1,464)	0	0	0	Budget to be carried forward to continue the lighting replacement programme. Works underway.
TfL Transport Capital (LIP)	1,391	0	(1,391)	(1,391)	0	0	(1,391)	(1,391)	0	22/23 LIP funding was allocated to and spent against revenue account
Vehicle Procurement	136	0	(136)	0	(136)	(136)	0	0	0	No vehicle replacement took place in 22/23. Budget to be carried forward to fund vehicles due for replacement in 23/24
Waste and Recycling	4	0	(4)	0	(4)	0	(4)	0	(4)	No outstanding work, hence an underspend
Waste Services bins (Trade)	118	115	(3)	0	(3)	0	(3)	0	(3)	No outstanding bin orders, hence an underspend
Wealdstone Future High Street Fund (FHSF)	5,868	132	(5,736)	(5,736)	0	(5,736)	0	0	0	Project Adjustment recently approved by DLUHC to deliver projects in Harrow Town Centre instead. The remaining external funding to be committed by March 2024
Wealdstone Major Transport Infrastructure	962	728	(234)	0	(234)	(234)	0	0	0	Works are on-going. Budget to be carried forward to fund existing commitments
WLWA Food Waste Project	335	335	0	0	0	0	0	0	0	
<b>Total Environment</b>	<b>27,738</b>	<b>7,710</b>	<b>(20,028)</b>	<b>(7,882)</b>	<b>(12,146)</b>	<b>(18,624)</b>	<b>(1,404)</b>	<b>(1,391)</b>	<b>(13)</b>	
<b>Inclusive Economy, Leisure &amp; Culture:</b>										
Harrow Arts Centre	1,986	1,349	(637)	(637)	0	(637)	0	0	0	Building works are on-going, scheduled to be completed in Q1
Harrow Arts Centre Capital Infrastructure	73	29	(43)	0	(43)	(44)	0	0	0	Budget set aside for main roof repair, the cost of which would require budget allocated for 23/24 together to complete the work
Harrow High Street Fund	2,868	816	(2,052)	(1,025)	(1,027)	(1,164)	(887)	(387)	(500)	New programme of activities agreed with Members and delivery is scheduled for 2023/2024, utilising £1.165m slippage. The underspend of £387k is a result of reclassifying spend from capital to revenue (hanging baskets and mock shop front), and the underspend of £500k is a surplus to the programme.
Libraries and Leisure Capital Infrastructure	282	161	(121)	0	(121)	(114)	(7)	0	(7)	Delay in works commencing at Harrow Leisure Centre due to Everyone Active co-ordinating these works with other essential health and safety works relating to the control of legionella. Budget to be carried forward to fund existing commitments
Libraries Self-Service Kiosks Refresh	113	110	(2)	0	(2)	0	(2)	0	(2)	Project completed
Lyon Rd Pop Restaurant & Square	188	188	0	0	0	0	0	0	0	
Sec 106 Banister Sport Pitch	270	256	(14)	0	(14)	(10)	(4)	0	(4)	Remaining electrical works still to be completed and paid. Budget needed for this payment.
Tennis Infrastructure	587	36	(551)	(551)	0	(551)	0	0	0	Tennis court refurbishment works scheduled for early 2023/24, budget to be carried forward to fund contract costs

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	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
UK Shared Prosperity Fund	141	116	(25)	(25)	0	(25)	0	0	0	Grant agreement signed in late 2022/23. 3 year programme, delivery scheduled for 23/24
<b>Total Inclusive Economy, Leisure &amp; Culture</b>	<b>6,508</b>	<b>3,063</b>	<b>(3,446)</b>	<b>(2,238)</b>	<b>(1,207)</b>	<b>(2,546)</b>	<b>(900)</b>	<b>(387)</b>	<b>(513)</b>	
<b>Regeneration &amp; Development:</b>										
Accommodation Strategy	1,473	944	(529)	0	(529)	(529)	0	0	0	Works are on-going to provide ancillary space following Civic Centre closure
Bannisters Former Civil Defence Building	257	0	(257)	0	(257)	(257)	0	0	0	Project put on hold, pending review of the Café concept / more commercially viable alternatives
Demolition of Social club	0	0	0	0	0	0	0	0	0	
Harrow Green Grid	170	170	0	(0)	0	0	(0)	(0)	0	
Harrow Weald Toilet Block	14	0	(14)	0	(14)	0	(14)	0	(14)	Project completed
High Priority Plan Maintenance Corporate Property	1,472	160	(1,312)	0	(1,312)	(1,312)	(0)	0	(0)	Building improvement works to be prioritised, pending the completion of Strategic Asset Management Plan (SAMP)
Investment in 3 core sites	10,198	0	(10,198)	0	(10,198)	(10,198)	0	0	0	The slippage is carried forward for £9,905m capital investment required for Grange Farm Phase 3 (private sale homes). Planning and design fees of £830, as per cabinet approval Nov 2022.
Investment in HNC	2,070	0	(2,070)	0	(2,070)	(2,070)	0	0	0	HSDP revised models being reviewed
Neighbourhood CiL Schemes	928	209	(719)	(719)	0	(466)	(254)	0	(254)	Works are on-going for NCIL projects already approved. Uncommitted budget to be carried forward to fund new NCIL applications in 23/24. Some previously approved projects were withdrawn during 22/23, resulting in an underspend which is returned to NCIL pot for further allocations
New Planning IT system	0	0	0	0	0	0	0	0	0	
Other Regeneration	0	0	0	0	0	0	0	0	0	
Plot S	0	0	0	0	0	0	0	0	0	
Haslam House Redevelopment	26	0	(26)	0	(26)	0	(26)	0	(26)	Project completed
Waxwell Lane Development	980	773	(207)	0	(207)	(207)	0	0	0	Complete existing commitments before the sales progress in Summer
<b>Total Regeneration &amp; Development</b>	<b>17,588</b>	<b>2,254</b>	<b>(15,334)</b>	<b>(719)</b>	<b>(14,615)</b>	<b>(15,040)</b>	<b>(294)</b>	<b>(0)</b>	<b>(294)</b>	
<b>Housing General Fund:</b>										
Disabled Facilities Grants	2,809	1,154	(1,655)	(1,655)	0	(1,655)	0	0	0	The service is currently undergoing a peer review to establish best practice and efficiencies and effective ways of allocating the DFG budget allocation.
Empty Property Grant	120	50	(70)	0	(70)	0	(70)	0	(70)	The buy to let market has become less viable for many landlords due to taxation and high interest rates. This has led to shortage in private sector rental properties. Market rent levels have increased significantly compared to LHA rates making Harrow less competitive

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	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Property Acquisition Programme	7,500	4,251	(3,249)	0	(3,249)	(2,443)	(806)	0	(806)	Carried forward £2.443m into 2022/23 for the completion of the acquisition of the remaining 7 properties within the programme, which will conclude in 2023/24.£806k compensates for the transfer of a property (Torbay Rd) to the Property Aquisition Programme.
<b>Total Housing General Fund</b>	<b>10,429</b>	<b>5,455</b>	<b>(4,974)</b>	<b>(1,655)</b>	<b>(3,319)</b>	<b>(4,098)</b>	<b>(876)</b>	<b>0</b>	<b>(876)</b>	
<b>Total Community Directorate</b>	<b>62,263</b>	<b>18,482</b>	<b>(43,781)</b>	<b>(12,494)</b>	<b>(31,288)</b>	<b>(40,307)</b>	<b>(3,474)</b>	<b>(1,778)</b>	<b>(1,696)</b>	
<b>Total General Fund</b>	<b>103,307</b>	<b>25,388</b>	<b>(77,920)</b>	<b>(37,649)</b>	<b>(40,272)</b>	<b>(74,436)</b>	<b>(3,483)</b>	<b>(1,778)</b>	<b>(1,705)</b>	
<b>Housing Revenue Account:</b>										
Building Council Homes For Londoners (includes infill)	18,646	1,846	(16,801)	(12,853)	(3,947)	(7,472)	(9,329)	(11,716)	2,388	Schemes have been reviewed and it is not possible to achieve start on site on some projects by 31 March 2023 resulting a slippage of £7.472 into 2023/24 and an underspend of £9.329m. GLA funding no longer available -hence additional borrowing required to fund carry forward
Grange Farm phase 1	8,834	6,383	(2,451)	(1,547)	(904)	(2,451)	0	0	0	The completion of works has slipped to June 2023. The budget is required to fund existing commitments.
Grange Farm phase 2	2,270	51	(2,219)	(1,812)	(407)	(1,411)	(809)	(809)	0	This budget was set aside for acquisition of property within Phase 2 and is now no longer required. It is proposed to use £1.00m of this budget in 2023/24; £0.500m to top up the budget set aside for the acquisition of the 20 Notting Hill Genesis properties and £0.500m set aside for client side costs not budgeted for.Cabinet in November 2022 agreed the reprofile of Phase 2 of Grange farm to be delivered via Harrow Strategic Development Partnership,£411k. Due to late start , the budget is required in 23/24.
Grange Farm phase 3	312	30	(282)	(282)	0	(225)	(57)	(57)	0	This was set aside for Phase 3 commencing in 2022-23. Following a review, this phase will only be taken to planning and the budgets have been reprofiled accordingly, with £225k slippage into 23/24 and £57k being no longer required.
Grange Farm Infrastructure and Costs	4,878	0	(4,878)	0	(4,878)	(4,878)	0	0	0	This budget relates to the client side costs in relation to phases 2 and 3 of the Grange farm regeneration programme and is required in full in 2023/24.
Housing IT Scheme	971	643	(329)	(329)	0	(329)	0	0	0	Reprofiling of expenditure in 2022/23 to 2023/24 to reflect re-phasing of the project go live date has resulted in this expenditure being slipped into 2023/24.
Mayor's Rough Sleeping Accommodation Programme	382	268	(114)	(114)	0	0	(114)	(114)	0	Project completed
Planned Investment Programme	16,560	5,768	(10,792)	(10,792)	0	(7,592)	(3,200)	(3,200)	0	Slippage of £7.592m arose across varies projects within the programme due to programming delays,procurements delays and thedelay in delivery of materials resulting in slippage of projects into 23/24.
<b>Total HRA</b>	<b>52,854</b>	<b>14,989</b>	<b>(37,866)</b>	<b>(27,729)</b>	<b>(10,136)</b>	<b>(24,357)</b>	<b>(13,508)</b>	<b>(15,896)</b>	<b>2,388</b>	
<b>Total General Fund + HRA</b>	<b>156,162</b>	<b>40,376</b>	<b>(115,785)</b>	<b>(65,378)</b>	<b>(50,407)</b>	<b>(98,793)</b>	<b>(16,992)</b>	<b>(17,674)</b>	<b>682</b>	